

Optimizing Revenue Cycle

CureMD User Conference 2014

Presented by **Kelly J. Langschultz** CEO & Founder of Precision Billing & Consulting Services, LLC www.precisionbillinginc.com



It is much easier to improve collections on current patient revenue base than attempt to open new markets or drive new patients into your practice.



Current trends indicate that provider practices are losing up to 20% of their net revenue from inadequate revenue cycle management process and procedures.



The largest amount of revenue losses are a direct result of poor data capture at the front end of the revenue cycle and operational inefficiencies throughout.

Bad debt continues to rise as patients take on higher deductible plans or cost sharing plans to reduce their overall out of pocket costs.



Providers are challenged by the rising cost and financial repercussion of performing revenue cycle activities such as:

- Handling insurance payment denials
- Identifying lost charges
- **Delayed** payments
- Hidden cost of reworking denied claims

rejections, and

Providers are also plagued by:

- Complex and rapidly changing payer requirements
- Medical necessity and documentation requirements

Timely filing limits

 \bullet

Appeal time lines and changing policies



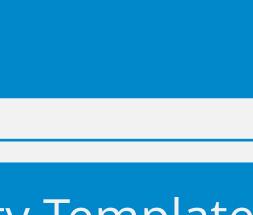
Single technology solutions are no longer an option, easy to use systems with fluid communication across all facets of the revenue cycle are needed.

Six Steps to Optimizing the Revenue Cycle Patient Eligibility and Benefits

Proper Patient Registration

Patient Financial Counseling

Documentation and Medical Necessity Templates



Patient Eligibility and Benefits

Insurance Eligibility

- Completed upon initial entry of patient into schedule prior to patient appointment
- Re-verified 24 hours prior to patient appointment
- Used as a tool to determine patient financial liability
 - Deductible
 - Copayment
 - Cost-Sharing carve outs
 - Coinsurance
 - Out of Pocket Maximum



Insurance Eligibility

CureMD.com provides instant eligibility for most carriers and basic benefits including:

- Insurance status
- Co-Pay
- Deductible
- Co-Insurance •
- Limitations
- Out of pocket •
- Plan Information
- **Basic Benefit information**

Benefit Verifications

- Medical necessity checks during scheduling and registration can help reduce denials, increase revenue and decrease audits.
- Completed prior to initial visit and for all procedures performed in office that may have a specified coverage policy.

Medical

PATIENTS BENEFITS AND ELIGIBILITY COMMERCIAL INSURANCE CARRIERS

TODAY'S D/	ATE: / / /
PXS NAME:	EFFECTIVE DATE OF POLICY: / /
INSURANCE:	DATE OF BIRTH://
ID #:	Name of REP:
Plan Sponsor:	Plan Fiduciary:
How is the plan funded: fully-funded self-fur	nded FEP State Health Other:
· · · · · ·	Benefits
Does this patient have out of network benefits?	
Is there a DEDUCTIBLE? How much deductible has been met?	
Will patient receive check?	YES NO
Does the patient have a HRA or HAS fund? If so, how much money remains or has been used?	
Is there a CO-INSURANCE and a MAX OUT OF POCKET?	
Does this patient have Osteopathic Manipulative Treatment benefits? (98925-98929) Is there a limit on the number of visits? Is it combined with any other benefit? How many visits have been used? Is precert required? (phone and fax) Does this patient have benefits for trigger point injections (20551-20553)? Is precertification required?	
(phone and fax) Does this patient have orthotic benefits if given by a medical doctor? (L3020) Is precertification required? (phone and fax) Is Diagnostic Testing such as an MRI (72148) need precert? Name and number of precertification	
department. CLAIMS ADDRESS	
Does the member have benefits for DURABLE MEDICAL EQUIPMENT (TENS UNIT E0730)? Precertification? Does this patient have benefits for joint injections (20600, 20605, 20610)? Is precertification required? (phone and fax)	
Does this patient have benefits for Cognitive Testing (96120, 96103, 96116)? Are these procedures covered under an Internist? Is precert required? (phone and fax)	
Does the patient have benefits for Orthovisc J7324? Is precert required? (phone and fax)	

Podiatry

PATIENTS BENEFITS AND ELIGIBILITY COMMERCIAL INSURANCE CARRIERS

PXS NAME:	AY'S DATE:	EFFECTIVE DATE OF POLICY: / /
		DATE OF BIRTH:/
ID #:		Name of REP:
		Plan Fiduciary:
Plan Sponsor:		
How is the plan funded: FULL-FUNDED SI Is Dr. In Network or Out of Netwo	rk ? Is Dr.	: In Network or Out of Network
	In-Network	Benefits Out-of-Network Benefits
Is there an in-network copayment/coinsurance/deductible? If there is an in-network deductible, how much has been met? Is there a referral required for podiatric care from the primary care physician?		
What is the out-of-network coinsurance, deductible, and max out of pocket? How much of the deductible has been met? Can x-rays be performed in a podiatrist's office? Is a referral or precert required?		
Does this patient have benefits for trigger point injections (20551-20553)? Is precertification required? (phone and fax) Does this patient have coverage for nail debridement (11719, 11720, 11721,). What type of limitations? (visits per month, etc) Does this patient have coverage for coms/callouses debridement (11055, 11056, 11057) What type of limitations? (visits per month, etc.) Does Diagnostic Testing such as an MRI		
(72148) need precert? Name and number of precertification department. Does the patient have coverage for joint injections (20600, 20605)? Is precertification required? (phone and fax)		
Does the member have benefits for DURABLE MEDICAL EQUIPMENT Is precertification required under 500.00/over 500.00? (phone and fax) Can a podiatrist give out Durable Medical Equipment? Does the member have benefits for Foot Orthotics (L3020)? Precertification? Can this office provider orthotics? How many pairs are allowed per year?		
Does the patient have coverage for Home Care Visits? (99341-99349)		
Claims Address:		

Diagnostic Testing

	NCE VERIFICATION
Patient Name:	DOB:
Insurance:	Suela ta:
Insurance ID:	
Date:	Rer: Iime:
Effective Date of policy:	Plan Fiduciary:
Plan Sponsor:	
How is the plan funded: fully-funded self-funded FEP	
Are we in or out of network? IN-NETWORK OUT-OF-NE	
What co-payments, deductibles, coinsurances, and max out of po	iceMax out of pocket
Comsumant	
3D Analysis System testing covered?	
03922 LIM BI-LAT UPPER/LOWER YES NO	95923 SUDOMOTOR, INCL (QSART) YES NO
3923 COMP BI-LAT UPPER/LOWER YES NO	95924 PARASYM & SYM FUNC W/ TILT YES NO
5921 CARDIOVAG INNERV YES NO	95943 PARASYM & SYM REST, HEAD UP YES NO
Are these services covered when performed by a cardiologist?	YES NO
Are these services covered when performed by a cardiologist?	YES NO
Does the services need to be provided by an E&M service provide	
s pre-certification/authorization needed? YES NO	If yes, who is precert needed by?
Phone for precertification division or company:	
CV Profilor/Max Pulse testing covered?	as for precent division of company
3922 LIM BI-LAT UPPER/LOWER YES NO	
Are these services covered when performed by a cardiologist?	YES NO
Are these services covered when performed by a catologist?	YES NO
DEXA testing covered?	125 100
7080 AXIAL 1 OR MORE SITES YES NO	
7081 APPENDICCULAR (PERIPHERAL) YES NO	
Are these services covered when performed by a cardiologist?	YES NO
Are these services covered when performed by a cardiologist?	YES NO
How many DEXA tests are covered per year?	—
EECP testing covered? G0166 EXTERNAL COUNTERPULSATION YES NO	
	VER NO
Are these services covered when performed by a cardiologist?	YES NO
Are these services covered when performed by an internist?	YES NO
is pre-certification/authorization_needed? YESNO	
Phone for precertification division or company:	Fax for precert division or company:
Evoke testing covered?	05020 VED TEST ONS CHECKEDED THASH VES NO
22585 AUDIOMET TEST CNS . YES NO	95930 VEP TEST CNS CHECKBRD/FLASH YES NO
3040 ECG 1-3 LEADS; INTERP & REPORT YES NO	96102 NEUROPSYCHOLOGICAL TESTING YES NO
5816 EEG RECORD AWAKE & DROWSY YES NO	VER NO
Are these services covered when performed by a cardiologist?	YES NO
Are these services covered when performed by an internist?	YES NO
s pre-certification/authorization_needed? YESNO	If yes, who is precert needed by?
Phone for precertification division or company:	Fax for precert division or company:
Gait Scanning covered?	
6004 MOT. ANALYSIS REV. & INTERP YES NO	97535 HOME CARE TRAINING YES NO
7112 NMR SIT/STAND ACTIVITIES YES NO	97750 PHYS PERF TEST W/ REPORT YES NO
7116 GAIT TRAINING YES NO	97760 ORTHOTIC MANAGEMENT YES NO
7530 DIRECT THERAPUTIC ACTIVITY YES NO	97762 ORTHOTIC CHECKOUT YES NO
Are these services covered when performed by a cardiologist?	YES NO
Are these services covered when performed by an internist?	YES NO
s pre-certification/authorization needed? YES NO	If yes, who is precert needed by?
hone for precertification division or company:	Fax for precert division or company:

Mailing address for claims:

	•	-	
Inirar	odical	Launn	ant
Dura	Culuar	Equipn	ICIL

DME INSUR	ANCE V	ERIF	ICATION		
Patient Name:		DOB	/ /	·	
Insurance:					
Insurance ID:					
Date://			e to:		
Effective Date of policy:		KeI:_		1	lime
Plan Sponsor:	Plan Fi	duciar	y:		
How is the plan funded: fully-funded self-f	funded	FEP	State Health O	Other:	
Are we in or out of network? IN-NETWORK What co-payments, deductibles, coinsurances, as					
•••		-	ockets appry.		
Co-pay					
Deductible					
Coinsurance					
Max out of pocket					
Is durable medical equipment (DME) covered		NO			
E0730 -TENS UNIT L0631-LUMBAR BELT	YES YES	NO			
E0855 -Cervical DDS	YES	NO NO			
64699 -EMS	YES	NO			
Is pre-certification/authorization needed? YE	s 1	10			
If yes, who is precert needed by?					
Phone for precertification division or company:_					-
Fax for precert division or company:				_	

	U	trasound	
--	---	----------	--

Patient Name:			DOB	: / /		
Insurance:						
Insurance ID:			Spok	e to:		
Date:/			Ref:_		_ Time	
Effective Date of policy:						
Plan Sponsor:		_ Pla	n Fiducia	ry:		
How is the plan funded: fully-fun Are we in or out of network? IN What co-payments, deductibles, c	-NETWO	ORK O	UT-OF-N	ETWORK		
Co-pay						
Deductible						
Coinsurance						
Max out of pocket_						
Is Ultrasound testing covered?	YES	NO				
76536- Thyroid	YES	NO		93922- Single Level Bilateral	YES	
76604- Chest	YES	NO		93923- Mutli Level Bilateral		
76700- Abdominal 76770- Renal	YES YES	NO		93925- Lower Art Doppler		
76856- Pelvis	YES	NO NO		93930- Upper Art Doppler 93965- Lower Vein Doppler		
76881- Extremity	YES	NO		93970- Upper Vein Doppler	YES	
/oool- Latenity	YES	NO		93975- Arterial/Venous flow		
93880- Cartotids		NO			100 120	
93880- Cartotids 93978- Aorta, IVC, iliac, grft	YES					
		YES	NO			
93978- Aorta, IVC, iliac, grft	ieeded?					
93978- Aorta, IVC, iliac, grft Is pre-certification/authorization r	needed?					

PATIENTS BENEFITS AND ELIGIBILITY COMMERCIAL INSURANCE CARRIERS TODAY'S DATE:

Chiro	prad	ctic/	Phy	vsical
Thera	py/	Acu	pur	icture

PXS NAME:	EFFECTIVE DATE:
INSURANCE:	DATE OF BIRTH:
D #:	Name of Rep:
Tel #:	Ref#:
Plan Sponsor:	Plan Fiduciary:

How is the plan funded: Full-Funded Self-Funded FEP State Health Other:

NOTE: Per rep this is primary insurance.

	C	HIRO	PT	Acupuncture
Are we IN or OUT of network?	In network	Out network	Out of network	Out of network
Please circle if in or out but verify				
both in and out benefits for				
chiropractic?				
Is there a limit on the NUMBER OF				
VISITS? HOW MANY MODALITIES				
CAN BE DONE PER VISITS (97110,				
97140, 97112, 97535, 97014,				
97010)? IS THERE A MAX DOLLAR				
PAID PER DAY?				
Can xrays be done in office by a	Yes	Yes	Not applicable	Not applicable
chiropractor?				
Is PRE-CERTIFICATION required?				
Is there a REFERRAL required?				
Is there a CO-PAY?				
Does the px have any OUT OF NETWORK BENEFITS?				
Is there a DEDUCTIBLE? How much				
deductible has been met?				
Will patient receive check? Is there a CO-INSURANCE and a				
MAX OUT OF POCKET?				
Is Diagnostic Testing such as an MRI			Mat an all a shi a	0
			Not applicable	Can an
(72148) need pre-cert? Name & number of pre-certification				acupuncturist
department				perform
CLAIMS ADDRESS				Acupuncture?
Does the member have benefits for			Not appliachte	
DURABLE MEDICAL EQUIPMENT			Not applicable	
(TENS UNIT E0730)? Pre-cert?				
Are ORTHOTICS covered? (L3020)			Not appliable	Not applicable
			Not applicable	Not applicable
Are NCVs covered for a chiropractor?			Not applicable	Not applicable
(95903, 95904, 95934)				
Does px have a Flex Spending				
Account?				

Cardiology

	CARDI	OLOGY I	NSURANCE VERIFICATION			
Patient Name:		DOB:	/			
Insurance:		_				
Insurance ID:		Spoke t	to:			
Date: //		Ref:	to: Time			
Effective Date of policy:						
Plan Sponsor:	Plan I	iduciary:				
How is the plan funded: fully-funded self-fun	ded	FEP	State Health Other:			
Are we in or out of network? IN-NETWORK			TWORK			
What co-payments, deductibles, coinsurances,						
Co-pay Deductible	Coinsur	ance	Max out of pocket			
Is Ultrasound testing covered?	YES					
93880- Cartoid	YES	NO	93978- Aortic Screen		YES	NO
93882- Cartoid LIM	YES	NO	93979- Aortic Screen LIM		YES	NO
93925- Arterial Doppler	YES	NO	76536- Thyroid		YES	NO
93965- Extremity Veins	YES	NO	76700- Adominal		YES	NO
93970- Venous Doppler 93971- Ext Veins Limited	YES YES	NO NO	76770- Renal 76856- Pelvic		YES YES	NO NO
93975- ART/VEN/ABD/PELVIS	YES	NO	76857- Bladder		YES	NO
93976- ART/VEN/ABD/Pelvis-LIM	YES	NO	76881- Extremity		YES	NO
35376- ART/VER/ABD/TER/IS-LIN	125	NO	70001- Extentity		1120	no
Is pre-certification/authorization needed?	YES	NO	If yes, who is precert needed by?			
Phone for precertification division or company						
Fax for precert division or company:						
Is Echocardiogram testing covered?	YES	NO	Is ABI testing covered?		YES	NO
93306- Echo	YES	NO	93923- Mutli Level Bilatera	al	YES	NO
93308- Echo (Limited)	YES	NO	93922- Single Level Bilater	al	YES	NO
93351- Echo (Stress)	YES	NO				
Is pre-certification/authorization needed?			If yes, who is precert needed by?			
Phone for precertification division or company	y:					
Fax for precert division or company:						
T-N-1 Steen testing and 19	VEC	NO				
Is Nuclear Stress testing covered?	YES	NO	TOTED A longiture	VEC	210	
78451- MPI, Spect Single	YES	NO	J0152- Adenosine	YES	NO	
78452- MPI, Spect Multiple	YES	NO	J1245- Persantine	YES	NO	
93015- Treadmill Stress W/ EKG	YES	NO	J1250- Dobutrez	YES	NO	
A9500- Cariolite/ MIBI per Study	YES	NO	J2785- Lexiscan	YES	NO	
A9502- Myoview per Study	YES	NO	J0280- Aminophyline	YES		
A9505- Thalim Per Millicurie	YES	NO	J7050- Saline	YES	NO	
Is any series (with a limiting and 12)	VEC	NO	Kenne or he is served as which he ?			
Is pre-certification/authorization_needed?	YES	NO	If yes, who is precert needed by?			
Phone for precertification division or company	y:					
Fax for precert division or company:						
Are Holter/Event Monitors covered?	YES	NO				
93224- Holter Monitor	YES	NO				
93227- Holter Int & Rpt	YES	NO				
93268- Event Monitor	YES	NO				
93272- Event INT & RPT	YES	NO				
95272- Event INT & RFT	169	NO				
Is pre-certification/authorization needed?	YES	NO	If yes, who is precert needed by?			
Phone for precertification division or company			in yes, who is precent needed by !			
Fax for precert division or company:						
as to precert division of company						

Mailing address for claims:

OB/GYN

•	NAMICS INSU				
Patient Name:	DOB:/_	//			
Insurance:	Spoke to:				
Date:/	Ref:		Time		
Effective Date of policy:					
Plan Sponsor: Plan F	duciary:				
How is the plan funded: fully-fundedself-funded	FEP Stat	te Health	Other:	_	
Are we in or out of network? IN-NETWORK OU	T-OF-NETWOI	RK			
What co-payments, deductibles, coinsurances, and ma	x out of pockets	s apply:			
Co-pay Deductible Coinsura	nceN	Max out of p	ocket		
Is URODYNAMIC testing covered? YES	NO				
51729 Complex Cystometrogram, Uretheral Pressu	e Profile/Urethr	ral Closure I	Pressure, Voiding Pressure	YES	NO
51797 Intra-Abdominal Voiding Pressure				YES	NO
51784 Electromyogram (patch) 51741 Complex Uroflowmetry				YES YES	NO NO
51792 Stimulus Evoked Response (bulbocavernosus r	eflex)			YES	NO
Are these procedures covered when billed with a 26 m YES NO				echnical c	omponent)?
Is pre-certification/authorization needed for any of the					
If yes, which codes need precertification?					
If yes, how do you obtain precertification?					
Phone for precertification division or company:					
Fax for precert division or company:					
Mailing address for claims:					

- Verifications should be reviewed prior to performing/ordering service to ensure proper coverage and patient responsibility.
- If authorization is needed, patient should be scheduled for another day and staff should complete authorization prior to the next visit.

Proper Patient Registration and Required Paperwork



Proper Patient Registration and Required **Paperwork** (Commercial/Medic are)



Retrieving accurate, complete and legible information prior to any visit will prevent most billing delays, errors and denials.





Clear Copy of Insurance **Cards and** Patient Identification







Financial Consent (Assignm ent of **Benefits**)



Authorizatio n of Designated **Appeal Rep** (self-funded vs fully funded)

Proper Patient Registration and Required **Paperwork**

(No Fault/PIP/Work Comp)



Retrieving accurate, complete and legible information prior to any visit will prevent most billing delays, errors and denials.



Auto Insurance cards or Worker's Compensation paperwork, Claim number, and Date of Accident. Copy of declaration page.

Clear Copy of

Copy of **Driver's** License and **Secondary** Insurance

Information

Name and Contact information for Insurance **Adjustor and** Attorney

Assignme nt of **Benefits**/ NF3

Authorizatio n of Designated **Appeal Rep**



Proper Patient Registration and Required Paperwork Ation of Authorized Representative

- Assignment of Benefits
- NF3 forms signed by patient NY No Fault
- 21 Day Notice



Proper Patient Registration and Required Paperwork Specific Forms

- Oxford Authorized Representative
- State Farm Assignment of Benefits
- Horizon BCBS State Health Benefits Authorized **Representative Forms**
- Authorization to Debit a Credit Card
 - Out of Network Must
 - Self-Pay Requirement



Authorizatio n to Debit **Credit Card**

AUTHORIZATION TO DEBIT A CREDIT CARD

I clearly understand and agree that all services rendered to me are charged directly to me and I am personally responsible for payment. I also understand that if I suspend or terminate my care and treatment any fees for professional services rendered to me will be immediately due and payable. If there is any unpaid balance at _____ days from my last visit, it will be charged to my credit card, (Office will safeguard a photocopy of the card.)

Authorization to Debit a Credit Card:

VISA/MC/DISCOVER - - - EXP. /

PRINT Name on Card _____ ZIP Code on card _____

I have read and understand the above.

Signature_____

AS a courtesy, if you would like to enjoy the added convenience of automatic billing to your card, please also check the appropriate box, below and sign again.

□ Please bill all my regular charges to my card, listed above, on the _____ day of each month beginning on / / . Since my payment amount varies each month, I will receive written notification of the amount and dates of services, prior to each scheduled transaction date.

I have read and understand the above.

Date

Signature_____

Patient Financial Counseling

Patient **Financial** Counseling



Patient out of pocket expenses should be collected upfront and should no longer be an option.

is critical to patient satisfaction and protects **financial** stability for the providers.



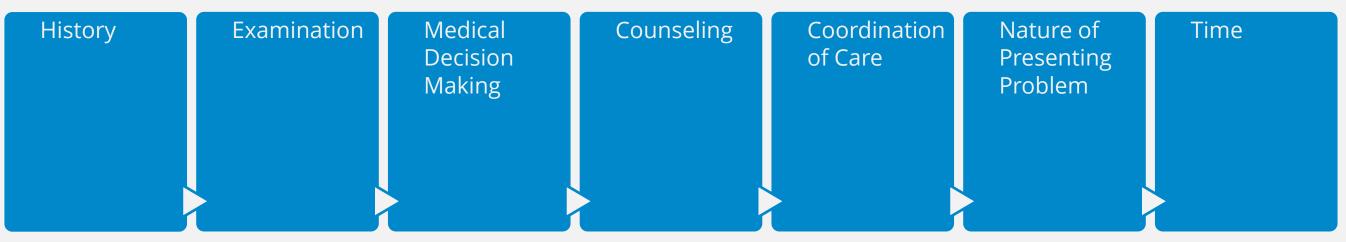
Allowing patients to access this information via portals or kiosks are the new industry "leading practices".

- Healthcare Costs
 - Schedule appointments
- **Self-registration**
 - **Receive online statements and make**
 - electronic payments

Documentation and Medical Necessity Templates

Documentation and Medical Necessity Tempatian and Management Services

- Office Visits
 - New vs Established
 - Level of service defined by six components



The first three components (History, Examination and Medical **Decision Making**) are considered the key components in selecting the level.

Documentation and Medical Necessity

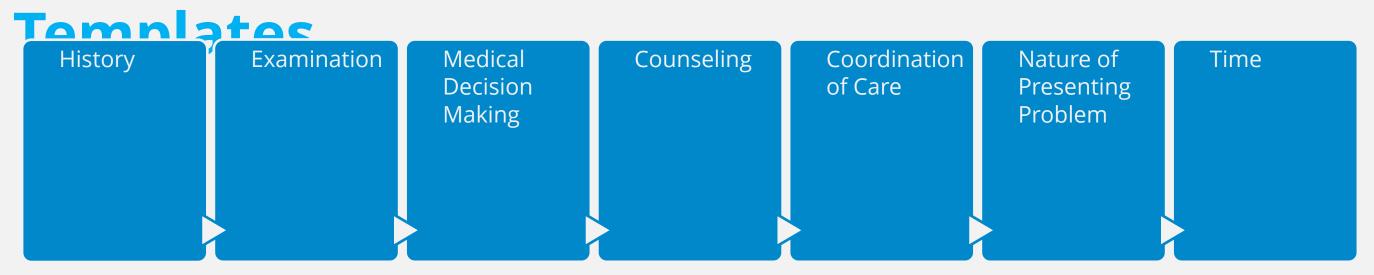


Counseling, **Coordination of Care** and the **Nature of the Presenting Problem** are contributory factors in the majority of encounters.

- Counseling and Coordination of Care are not required at every encounter.
- Coordination of Care with other physicians or healthcare professionals without patient encounters should be documented and billed separately.

Time

Documentation and Medical Necessity



Time

- Intra-service time is defined as face-to-face time with provider
- Pre- and Post encounter time is not included in the time component for an E&M code

Documentation and Medical Necessity

- Tempiates ponent can override the level of the exam if counseling and/or coordination of care exceeds 50% of the total face-to-face encounter.
 - 99213 (15) vs. 99214 (35)
 - 99212 with 99354 (prolonged service, 30-74 minutes)
 - 99213 with 99401 (preventative medicine counseling, 15 minutes)
 - Family problems
 - Diet & exercise
 - Substance use
 - Sexual practices
 - Injury prevention
 - Dental health
 - Diagnostic & laboratory test

Documentation and Medical Necessity Templates

- 99213-25 with 99396 (or any preventative medicine visit)
 - "Split visit"
 - E&M should be billed with a preventative medicine visit if an abnormality or a pre-existing problem is addressed and require additional work to be done.

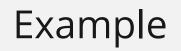
Payment for these types of coding examples is dependent on documentation and medical necessity templates.

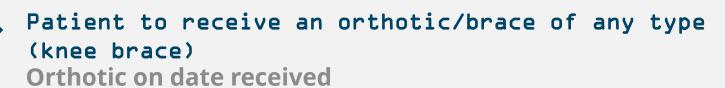


Enhancing Insurance Collections

Coding to Maximize Revenue

- Evaluate practice coding for possible areas to increase revenue
- Learn how to maximize revenue per patient, per







Optimal billing & coding



1st Visit

97760 Orthotic management & training (15 minutes- assessment and fitting)

2nd Visit

L1843 Knee Orthosis

97762 Checkout for orthotic/prosthetic (15

grinvisi)t

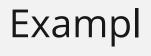
99213-25 97762 Checkout for orthotic/prosthetic (15

minutes)

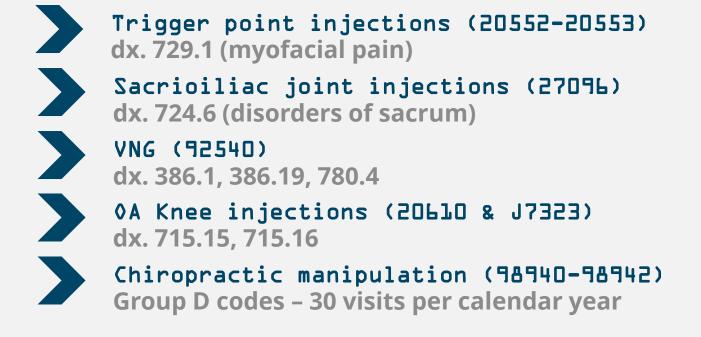


Coding to Maximize Revenue

 Template software to include hot lists of dx codes that are payable across the major carriers for procedures & testing



e





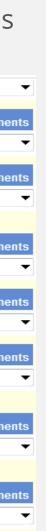
- Revenue cycle financial outcomes are tied directly to the patient intake and process flow
- Typical revenue cycle strategy has been to focus the bulk of resources at the back end
- Most revenue cycle challenges occur during patient entry, documentation, & coding
- Eliminating "rework" has to be the most important goal for revenue cycle optimization Minimizing "rework" will correlate to substantial labor cost savings
- 20% of a biller time is spent on following up & reworking claims that were processed wrong on front end

Managing Denials, Follow-up calls, & Financial Outcome

- Problem List
 - Includes comprehensive list of all denials whether from EOB or collection calls
 - Can be assigned to specific staff members

4	7/29/2014	Dr.	MEDICARE-NJ	990.38	Langschultz, Kelly	Pending
	Cpt code 76942 is denied due to missing referring prov Please provide the require information to insurance	vider information. So	W, S 10/30/2014 04:0	2 PM	+Problem	+Comme
4	9/10/2014	Dr.	HORIZON NJ HEALTH	1083.72	Langschultz, Kelly	Pending
	Insurance denied the claim because insurance has no So please Suggest.	authorization on file.	S, M 10/31/2014 11:1	4 AM	+Problem	+Comme
4	10/1/2014	Dr.	CIGNA	51.34	Langschultz, Kelly	Pending
	Working on CIGNA: Insurance denied the CPT 97762 (9651429093483) as it should be billed to Orthonet. So claim to Orthonet PO Box 5016, White Plains, NY 100	o, please submit the	S, M 10/31/2014 12:2	4 PM	+Problem	+Comme
4	3/10/2014	Dr.	BCBS-NJ	184.00	Langschultz, Kelly	Pending
	Cpt code L4396 is denied due to invalid modifier. So p claim with correct modifier	lease Resubmit the	W, S 10/31/2014 02:3	4 PM	+Problem	+Comme
4	7/25/2014	Dr.	BCBS-NJ	110.18	Langschultz, Kelly	Pending
	Authorization: Insurance denied the cpt code 20552 be authorization. So please provide the authorization to re	-	W, S 10/31/2014 02:3	9 PM	+Problem	+Comme
4	. 9/16/2014	Dr.	CIGNA	10.41	Langschultz, Kelly	Pending
	Insurance denied the CPT 97110 under claim # 68092 should be billed to orthonet, So please submit the clai 5016, White Plains,NY 10605.		S, N 10/31/2014 03:0	1 PM	+Problem	+Comme
4	7/16/2014	Dr.	(None)	60.00	Langschultz, Kelly	Pending
	CPT 64450 is billed with \$0.00 under the claim #42603 add the charge amount for this code and resubmit on 29135. Hot Springs, AR 71903.	and the second	S, N 10/31/2014 03:1	1 PM	+Problem	+Comme
4	9/22/2014	Dr.	BCBS-NJ	640.00	Langschultz, Kelly	Pending
	Insurance denied the claim # 26142876052000 as this or investigational based on our medical policy. So plea	the second se	S, N 11/03/2014 06:4	0 AM	+Problem	+Comme





Enhancing Collections

Financial Overview

- Date of service vs billed date
 - Tackle
 collections per
 carrier

Financial Overview

🖶 Report

- Per aged bucket
- Target/Maximize follow-up potential with a greater return

Patient/Plan	To Be Billed	Current	30 +	60 +	90 +	Total
Total	5,444.50	18,931.22	16,659.30	1,453.82	5,407.19	47,896.03
Patient	-1,700.33	0.00	15,610.89	0.00	1,387.91	15,298.47
AARP	0.08	1,013.30	208.38	0.00	71.32	1,293.08
AETNA US HEALTHCARE HMO	0.00	840.00	0.00	575.00	0.00	1,415.00
AMERIHEALTH HMO	0.00	0.00	0.00	0.00	200.60	200.60
BANKERS LIFE AND CASUALTY COMP	297.26	0.00	0.00	0.00	0.00	297.26
BCBS-NJ	2,530.00	251.86	0.00	0.00	592.44	3,374.30
CIGNA	-98.55	68.44	0.00	5.85	-38.03	-62.29
COMPUTER SCIENCES CORP	10.30	10.30	0.00	0.00	110.02	130.62
EMPIRE BCBS-NY	40.38	2,231.28	228.45	465.48	438.83	3,404.42
GHIINSURANCE	0.00	185.58	268.60	62.00	205.05	721.23
Humana	0.00	152.10	0.00	0.00	0.00	152.10
LUFTHANSA GERMAN AIRLINES	0.00	0.00	0.00	0.00	1,750.00	1,750.00
MAGNACARE	-2,100.00	0.00	0.00	0.00	0.00	-2,100.00
MEDICARE-NY-DOWNSTATE	3,257.68	8,550.57	342.98	277.05	508.38	12,936.66
MUTUAL OF OMAHA	0.00	0.00	0.00	0.00	40.38	40.38
TRANSAMERICA	68.44	0.00	0.00	0.00	0.00	68.44
UNITED HEALTH CARE	3,139.24	5,627.79	0.00	68.44	140.29	8,975.76

Claim 📕	Statement 🛛 🖨 Report					All
BCBS-NJ - 91	+		Patient -		۹,	
⊿ Account	Patient	Date of Service	Provider	Procedure	Charge	Balance
57	GUSTERN, JOSEF	01/13/2014		7 G8427, G8725, G8593, 99401, G8595, 99214	161.46	161.46
57	GUSTERN, JOSEF	05/12/2014	RADWANER, BRADLEY	r 93000, 99401, 99214, 36415	185.30	40.38
	GUSTERN, JOSEF	05/20/2014	RADWANER BRADLEY	99223, 99233, 99233,	1,952.99	390.60

Aging By Billed Date

-

592.44

Improving Payer Performance

Improving Payer Performance

- Coding specific to payer policy
- Reviewing coverage policies for applicable procedures & creating documentation & superbill templates to enhance reimbursement
 - Order CPT codes in RVU order
 - Review CCI edits & multiple modality reductions
 - Benefit verifications prior to procedures
 - Following proper authorization guidelines
 - Reviewing & documenting protocols for denial management

Improving Payer Performance

- Denial Management
 - Timely follow up on claims with no response (approximately 30 days)
 - Effective appeal process
 - Self funded vs fully funded
 - Self funded ERISA (1st & 2nd level)
 - » Designation of Authorized Representative
 - » Summary Plan Description (SPD)
 - » Assignment of Benefits
 - » Coverage policies
 - Fully funded (1st & 2nd level)
 - » Assignment of Benefits
 - » Coverage policies
 - » Governed by Department of Banking & Insurance

Thank You

